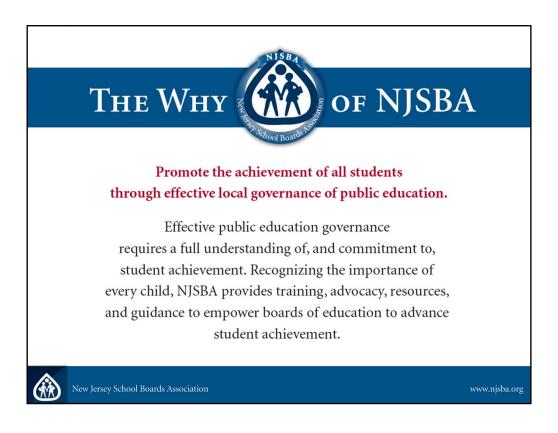


Good morning to New Jersey's citizens extraordinaire! It's always a pleasure talk with each and every one of you—whether we're at Workshop, a county school boards association meeting, or the Delegate Assembly.

The leadership you provide to your local school districts, your enthusiasm for public education, and your aspirations for our school children are what drive the New Jersey School Boards Association. It gives us inspiration.



It is the "why" behind NJSBA and what we are all about.

At the Delegate Assembly, it's also a pleasure for me to report on the progress of the New Jersey School Boards Association.

For	se non-dues undation of N	lew Jersey ai	nd public-pri	vate partners	ships
YEAR	DUES	TOTAL REVENUE	DUES AS PERCENT OF TOTAL REVENUE	WORKSHOP REVENUE	WORKSHOP AS PERCENT OF TOTAL REVENUE
2009-10	\$ 7,459,299	\$ 9,796,565	76.1%	\$ 1,540,803	15.7%
2010-11	\$ 7,142,871	\$ 8,921,057	80.0%	\$ 822,322	9.2%
2011-12	\$ 7,146,930	\$ 9,415,482	75.9%	\$ 1,350,851	14.3%
2012-13	\$ 7,114,446	\$ 9,742,299	73.0%	\$ 1,495,694	15.4%
2013-14*	\$ 7,066,907	\$ 9,950,593	71.0%	\$ 1,658,933	16.7%
2014-15	\$ 7,114,314	\$ 9,973,932	70.2%	\$ 1,825,592	17.6%
BUDGET 2015-16	\$ 7,114,310	\$ 10,356,671	68.7%	\$ 1,802,984	17.4%
BUDGET 2016-17	\$ 7,114,310	\$ 10,489,259	67.8%	\$ 1,917,634	18.3%
* 2013-201	4: Reflects reduction	on for Sandy-impa	cted districts.		

As the result of sound financial planning, NJSBA's annual budget does not call for any change in member dues for the eighth consecutive year. We recognize the financial challenges facing your school districts. These challenges include inadequate state funding, a 2 percent tax levy cap, and the need to ensure safe and adequate facilities.

These challenges are not going away. And neither is your need for training, information and advocacy to help you govern effectively. Therefore, NJSBA's budget can never be a "no-

growth" document. Rather, it is a financial plan increasingly supported by non-dues revenue—to be exact, 32.2 percent and growing. In short, we are successfully working to secure corporate contributions.

And the first R—relationships—plays an important role in that effort.

Increase non-dues revenue through the Educational Leadership Foundation of New Jersey and public-private partnerships • Funds All County School Boards Association Training Programs • ETS – fully funds March New Board Member Orientation • New Jersey Schools Insurance Group – fully funds January Orientation • Other contributors...NJM Insurance, Investors Bank, U.S. Army, Bristol-Myers Squibb, Verizon, Cooper Levenson

Financial relationships established through our Corporate

Partners program and the Educational Leadership Foundation of

New Jersey are essential to NJSBA's professional development

programs.

www.njsba.org

That's good news for the county school boards associations, for our orientation programs, for Workshop...and for you.

Today, every single county school boards association training program is provided free of charge, thanks to \$135,000 in

funding secured through ELFNJ and our business partnerships.

Four years ago, we set out to revitalize the county associations with a combination of good programs, good locations and good food for members, who attend the meetings after having worked all day.

That formula has succeeded. As I reported in May, county meeting attendance grew by 70 percent over the past three years.

We are also being innovative. This year, on three occasions, the county associations will host tri-county meetings linked through distance learning technology. Thanks are due to one of our corporate sponsors, Promedia, for providing the necessary technology at no cost.

As I've said many times before: The strength of our county associations is essential to the health of NJSBA. And the success of NJSBA helps local school boards members throughout our state.

Through the efforts of ELFNJ, our fund-raising arm, we restored the nation's premier training program for new school board members: the weekend orientation. And this year, we gained an additional sponsor—the New Jersey Schools Insurance Group. NJSIG is providing \$50,000 to fully fund the January 2017 orientation weekend. And our long-term sponsor, ETS, will continue to fully fund the March weekend program...for the fourth year in a row.

But partnerships are not only about money.



One of our most exciting relationships involves the U.S. Army.

And yes, the Army provides a \$20,000 sponsorship at Workshop.

But it also plays a strategic role in our efforts to advance

STEAM education in local school districts.

Today, the Army is fully funding the placement of a STEAM education expert on our staff. That expert, Sergeant First Class George Johnson, consults with local school boards on policy and programs to advance STEAM education.

Our relationship with the U.S. Army is unique among school boards associations nationwide.



The Army was also instrumental in the STEAM Tank competition at Workshop. Through that program, 17 student teams from across the state demonstrated their inventiveness and knowledge of the STEAM education areas.

On Tuesday, we will be presenting awards to the two schools that placed first in the STEAM Tank competition. Stay tuned for the announcement.

You know, students have always had a presence at Workshop

through programs and performances. The STEAM Tank competition took that participation to a new level. It certainly illustrated the true goals of school board membership.

Strategic Plan: Student Achievement				
NJSBA will be THE leader in advancing student achievement to the highest levels through training and collaboration with other entities				
Collaboration and Partnerships				
• U.S. Army	 Rutgers School of Management and Labor Relations 			
NJ Business & Industry Association	Garden State Coalition of Schools			
The College of New Jersey	NJ Charter Schools Association			
NJ State League of Municipalities	Commission on Higher Education			
Office of the Lieutenant Governor	NJ State Board of Education			
NJ Department of Education	LEE Group			
Governor's Office	Legislative Leadership			
New Jersey School Boards Association	www.njsba.org			

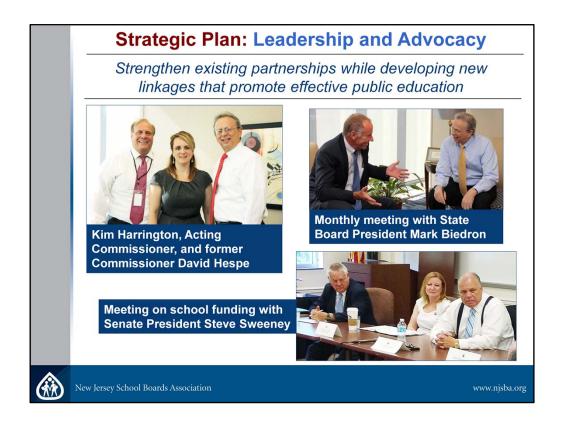
Student achievement is at the foundation of everything we do.

NJSBA's current Strategic Plan sets several objectives in advancing student achievement, including partnerships and collaboration.

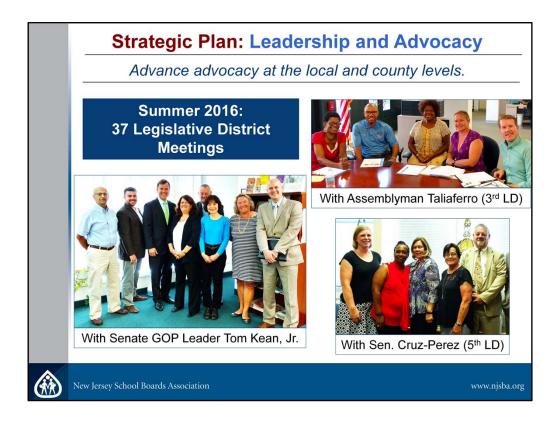
Over the past two years, NJSBA has built relationships with a wide range of organizations—within the education community, in higher education, and in the business and non-profit sectors.

• Our collaboration with The College of New Jersey has helped

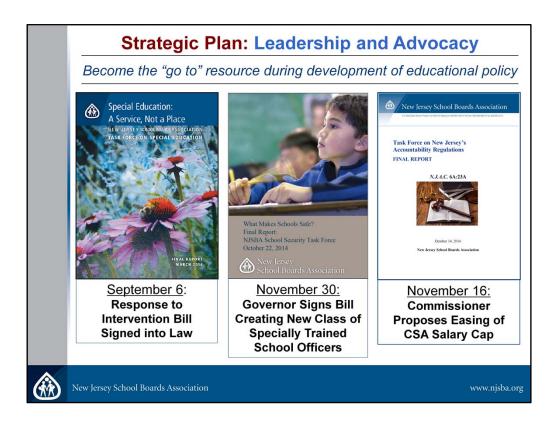
- build the Sustainable Jersey for Schools program. Membership in that program has grown to 40 percent of the state's operating school districts.
- Our relationship with the state Department of Education and the New Jersey Institute of Technology has produced Future Ready Schools – New Jersey. This new initiative will help schools promote digital learning.
- Through a partnership with the Rutgers School of
 Management and Labor Relations, NJSBA is leading a pilot
 project in ten school districts. The project is studying the
 positive impact of labor-management collaboration on student
 achievement.
- Our ongoing relationship with the New Jersey PTA, the NJEA, the school administrators association, school business officials and principals and supervisors has involved a number of legislative and programming initiatives.



NJSBA also maintains a healthy exchange of ideas with the people in Trenton who make decisions that impact our schools. We have strong lines of communication with the legislative leadership and the governor's staff. We take part in monthly one-to-one meetings with the State Board of Education president. And we enjoy an excellent relationship with Acting Commissioner Harrington and the New Jersey Department of Education.



Our goal is also to enable you to advocate for your schools and students with your representatives in Trenton.



Recent events underscore the relevancy of our Association.

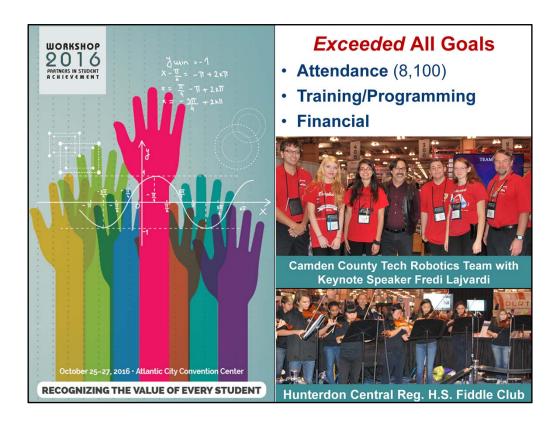
Last month, we saw a positive development when the acting commissioner of education proposed loosening the restrictions in the five-year old superintendent salary cap. NJSBA's year-long study of the state's Accountability Regulations played no small part in that change.

On November 30th, the governor signed legislation creating a new category of law enforcement officers assigned to schools—

Class III officers. The measure was a major recommendation of NJSBA's School Security Task Force. It gives school boards the cost-efficient option of employing retired police officers, who are specifically trained to work with students.

Earlier this fall, the governor signed legislation implementing a recommendation from another NJSBA study group, the Task Force on Special Education. The new law creates a Response to Intervention, or RTI, initiative in the Department of Education. RTI enables early identification of students at risk academically, provides needed instructional and behavioral support and, in some cases, averts the need for classification.

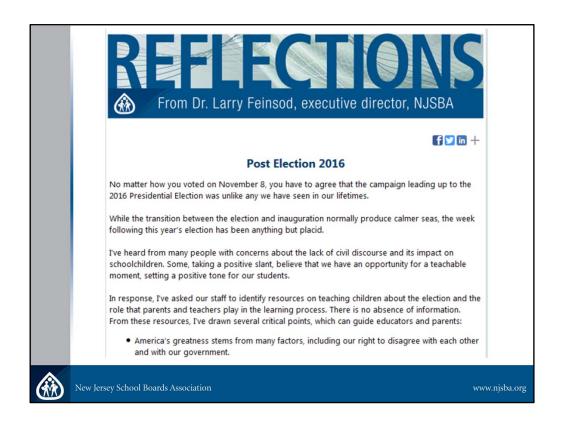
Too often, research studies are relegated to collecting dust on library shelves. I am happy to say that two years after their release, NJSBA's studies of school security and special education are having a positive impact.



As we continue focusing on the third R— results—let me commend our Officers, the membership and the NJSBA staff for the most successful Workshop to date.

Workshop 2016 met all of its goals in the areas of training, attendance and finance. Ninety-four percent of the state's boards of education were represented at the conference. The speakers were inspiring, the programming informative, and the focus on board members' roles in student achievement impressive.

Workshop was truly a true success.



As we close out a very successful 2016 and look ahead to 2017, the question for many of us is this: *What does the future hold?*

I would not be going out on a limb by saying that, at the federal level, we can expect change in education policy.

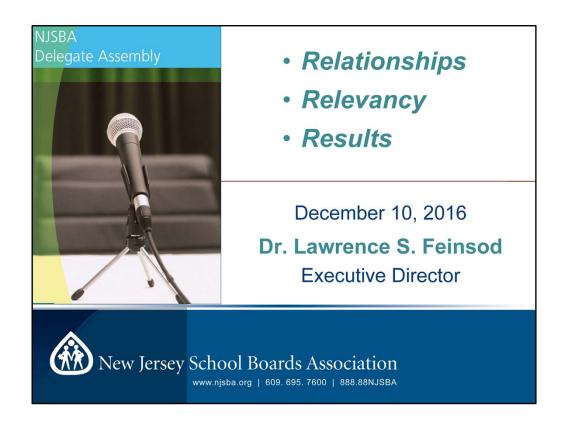
Following the election, I wrote a "Reflections" column that addressed how we can speak with our students about the election and government. I was pleased to see the positive response I received from so many of our members.

We also issued a statement on the nomination of Betsy DeVos as U.S. Secretary of Education.

In it, I said, the following:

"We urge Secretary-nominee DeVos and the incoming administration to take a balanced approach to the federal government's role in educational policy and to support our public schools, which strengthen the nation's culture and economy. Public education is a local function, a state responsibility and a national concern.

"In New Jersey, which historically has been a gateway to waves of new citizens, the critical role of public education cannot be understated. The New Jersey School Boards Association will remain resolute in its support of public education and its commitment to the advancement of learning for all of our state's 1.4 million public school students."



As an advocacy organization, we always weigh our words carefully. But we do not have to be careful about our support for public schools, or our knowledge that public education is the bedrock of our democracy.

Thank you for all that you do for the children of New Jersey.