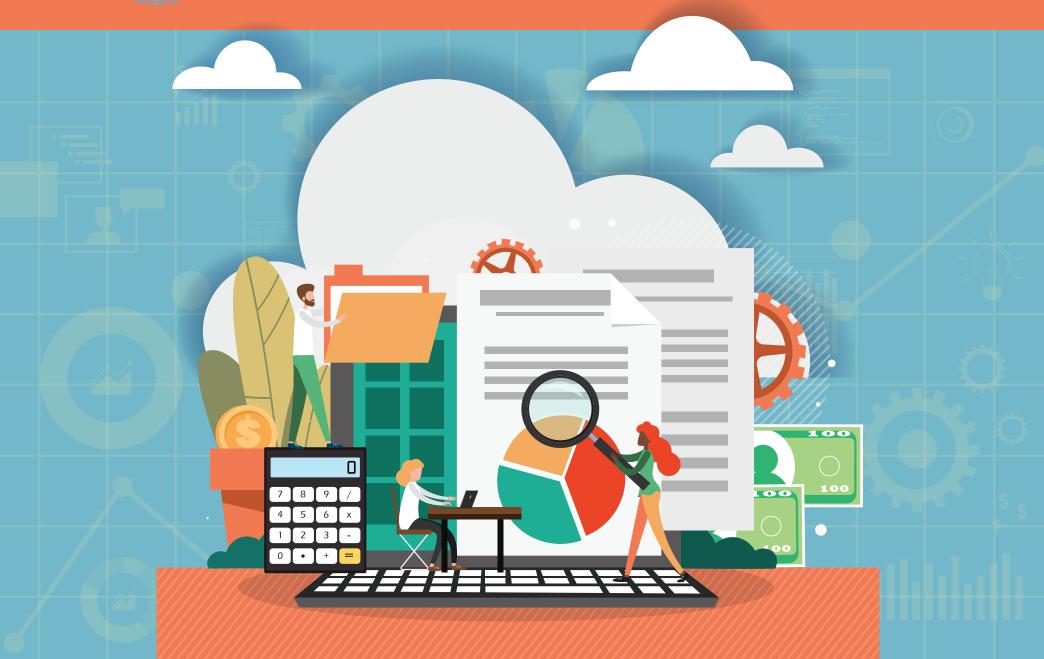


NEW JERSEY SCHOOL BOARDS ASSOCIATION 2024-2025 Budget





INTRODUCTION TO THE 2024 - 2025 BUDGET

Under NJSBA's Bylaws, the Association's Finance Committee shall prepare the annual budget, which shall be submitted to the Board of Directors prior to the May/June Delegate Assembly. In addition, the Finance Committee shall, from time to time, advise the Board of Directors on all matters affecting the finances of the Association.

The recommended budget for 2024-2025 projects revenues and expenditures at \$12,531,469. This budget is a balanced budget - revenues are equal to expenditures.

The proposed 2024-2025 budget is based on several assumptions:

- Providing a level of service to our membership in response to the changing needs, as identified in the goals of the 2022-2024 Strategic Plan;
- A slight increase to the staffing level to be more responsive to our members' needs;
- Continuing our tradition of hosting an in-person Workshop in 2024;
- Managing several large costs (pensions, health care and insurance) for which increases are expected to continue to significantly outpace inflation;
- The above factors necessitating an overall increase in members' dues of 2%.
- Maintaining the high-quality, mandatory training programs, which are provided at no cost to board of education members. These programs include new board member orientation training, in-person Governance training, and online Governance programs.

NEW JERSEY SCHOOL BOARDS ASSOCIATION STATEMENT OF RECEIPTS AND EXPENDITURES AS OF JANUARY 22, 2024

| AS OF JANUARY 22, 2024 | | | |
|---------------------------------------------|-------------|-------------|-------------------|
| | | | PROPOSED |
| | ACTUAL | BUDGET | BUDGET |
| | 2022-2023 | 2023-2024 | 2024-2025 |
| MEMBERSHIP DUES | 7,112,094 | 7,606,382 | 7,761,300 |
| MEMBERSHIP PROGRAMS | 348,721 | 301,101 | 402,964 |
| TOTAL MEMBERSHIPS RECEIPTS | 7,460,815 | 7,907,483 | 8,164,264 |
| | | | |
| MEMBERSHIP EXPENDITURES: | | | 55 85 |
| COMMITTEES | 49,444 | 74,005 | 82,409 |
| CONFERENCES - DUES BASED, NET | 26,416 | 39,700 | 40,875 |
| MEMBERSHIP SERVICES & PROGRAMS | 191,893 | 98,928 | 102,299 |
| PUBLICATIONS INCLUDED WITH MEMBERSHIPS, NET | 13,102 | 55,780 | 27,610 |
| TRAVEL & LIAISON | 101,311 | 158,187 | 171,287 |
| TOTAL MEMBERSHIPS EXPENDITURES | 382,166 | 426,600 | 424,480 |
| | | | |
| OVERHEAD: | 5 000 057 | 0.000.405 | 0.000.500 |
| SALARIES | 5,688,057 | 6,339,165 | 6,800,566 |
| PERSONNEL ADMINISTRATION & TRAINING | 2,226,142 | 2,581,815 | 2,840,054 |
| HEADQUARTERS HOUSING | 359,389 | 431,946 | 451,744 |
| INSURANCE | 111,941 | 125,045 | 142,441 |
| OFFICE EXPENSE | 343,885 | 443,094 | 515,401 |
| TOTAL OVERHEAD EXPENDITURES | 8,729,414 | 9,921,065 | 10,750,206 |
| NET MEMBERSHIPS | (1.650.765) | (2,440,182) | (3,010,422) |
| TEL MEMBERSHI S | (1,000,100) | (2)110,102) | (0,0,0,0,0,0,0,0) |
| WORKSHOP RECEIPTS | 2,577,742 | 2,206,300 | 2,581,000 |
| WORKSHOP EXPENDITURES | 882,496 | 1,073,500 | 1,181,000 |
| NET WORKSHOP | 1,695,246 | 1,132,800 | 1,400,000 |
| FEE BASED SERVICE RECEIPTS | 616,298 | 490,425 | 573,925 |
| FEE BASED SERVICE EXPENDITURES | 47,663 | 14,350 | 19,000 |
| NET FEE BASED SERVICES | 568,635 | 476,075 | 554,925 |
| CONFERENCE RECEIPTS | 136,998 | 137,015 | 121,305 |
| CONFERENCE EXPENDITURES | 34,975 | 60,183 | 71,783 |
| NET CONFERENCES | 102,023 | 76,832 | 49,522 |
| NET PUBLICATIONS | 4,329 | 2,975 | 4,475 |
| MISC. RECEIPTS INCLUDING INVESTMENT INCOME | 738,565 | 351,500 | 451,500 |
| FREE BALANCE REVENUE | 0 | 400,000 | 550,000 |
| NET RECEIPTS OVER EXPENDITURES | 1,458,033 | 0 | 0 |
| | | | |

| Account | | 2022-2023 | 2023 - 2024 | 2024-2025 Executive Director Budget |
|---------------------|----------------------------------|-----------|-------------|-------------------------------------------|
| Number | Descriptions | Actual | Budget | Recommendation |
| | Membership Dues | | | |
| 01-01-20-40010-0000 | General Membership Dues | 7,112,094 | 7,606,382 | 7,761,300 |
| | Total Membership Dues | 7,112,094 | 7,606,382 | 7,761,300 |
| | Membership Programs | | | |
| 1-02-20-40110-0000 | Affiliate Membership | 14,400 | 13,200 | 18,000 |
| 1-02-20-40120-0000 | Charter School Assoc. Membership | 193,000 | 182,500 | 240,900 |
| 1-02-70-40125-0000 | PAA Membership Dues | 95,723 | 62,400 | 101,063 |
| 1-02-80-40130-0000 | AMPSA | 45,598 | 43,001 | 43,001 |
| | Total Membership Programs | 348,721 | 301,101 | 402,964 |
| | Total Memberships | 7,460,815 | 7,907,483 | 8,164,264 |
| | Membership Expenditures: | | | |
| | Committees | | | |
| 1-17-10-60705-0000 | Board of Directors | 7,026 | 23,495 | 24,970 |
| 1-17-10-60710-0000 | Executive Committee | 395 | 1,400 | 1,400 |
| 1-17-10-60715-0000 | Nominating Committee | 4,603 | 1,770 | 6,069 |
| 1-17-10-60720-0000 | Strategic Committees | 19,192 | 11,000 | 11,000 |
| 1-17-20-60735-0000 | Finance Committee | | 250 | 250 |
| 1-17-20-60740-0000 | Audit Committee | | 250 | 250 |
| 1-17-50-60760-0000 | Legislative/Resolutions | | 8,900 | 8,900 |
| 1-17-50-60765-0000 | Federal Relations Network | 5,959 | 7,810 | 7,810 |
| 1-17-50-60770-0000 | School Finance Committee | | 250 | 250 |
| 1-17-80-60780-0000 | Delegate Assembly | 11,855 | 13,884 | 16,004 |
| 1-17-80-60785-0000 | Resolution Subcommittee | | 3,182 | 3,692 |
| 1-17-80-60790-0000 | Special Education Committee | 414 | 814 | 814 |
| 1-17-95-60800-0000 | Urban Boards Committee | V | 1,000 | 1,000 |
| | Total Committees | 49,444 | 74,005 | 82,409 |

| | 2 | <u> </u> | | 2024-2025 Executive Director |
|---------------------|-----------------------------------------|-----------|-------------|---------------------------------|
| Account | | 2022-2023 | 2023 - 2024 | Budget |
| Number | Descriptions | Actual | Budget | Recommendation |
| | Conferences - Dues Based, Net | | | |
| 01-04-60-40341-0000 | County Programs | (80) | | |
| 01-04-60-40385-0000 | Mandatory Training | (200) | (1,000) | (1,000) |
| 01-18-60-60945-0000 | Weekend Orientation Conference | 593 | 6,250 | 6,250 |
| 01-18-60-60947-0000 | Mandatory Training | 731 | 2,500 | 2,500 |
| 01-18-60-60949-0000 | Regional Training - Student Achievement | | | |
|)1-18-60-60950-0000 | One Day Orientation | 506 | 3,300 | 3,125 |
| 1-18-60-60959-0000 | County Programs | 24,866 | 28,650 | 30,000 |
| | Total Conferences - Dues Based, Net | 26,416 | 39,700 | 40,875 |
| | Membership Services & Programs | | | |
| 01-24-05-62210-0000 | NJSBA Web Site | 3,399 | 13,200 | 11,200 |
| 01-24-10-62215-0000 | Advocacy | 4,721 | 15,000 | 15,000 |
| 01-24-10-62220-0000 | Consultants' Services | 85,749 | 50,000 | 50,000 |
| 01-24-10-62230-0000 | NSBA Dues | 93,960 | 0 | 0 |
| 01-24-10-62235-0000 | Reception at NSBA Convention | | 4,000 | 6,000 |
| 01-24-15-62250-0000 | Special Education Week | 1,112 | 1,500 | 1,750 |
| 01-24-40-62260-0000 | County Assoc. Leadership (CAL) | 1,985 | 5,000 | 3,000 |
| 01-24-50-62265-0000 | Association Advocacy | | 1,500 | 1,500 |
| 01-24-60-62266-0000 | Parent Connections | | 1,000 | 1,000 |
| 01-24-70-62270-0000 | PAA/ENA | 670 | 7,728 | 7,849 |
| 01-24-80-62285-0000 | AMPSA On-Line | 297 | 0 | 5,000 |
| | Total Membership Services & Programs | 191,893 | 98,928 | 102,299 |

| | | | | 2024-2025 Executive Director |
|---------------------|--------------------------------------------------|-----------|-------------|---------------------------------|
| Account | | 2022-2023 | 2023 - 2024 | Budget |
| Number | Descriptions | Actual | Budget | Recommendation |
| Number | Descriptions | Actual | Dadgo. | |
| | Pubs. included with Memberships & Marketing, Net | | | |
| 01-05-30-40425-0000 | New Jersey School Leader Adv. Sales | (54,660) | (62,000) | (65,000) |
| 01-05-30-40427-0000 | Online Job Postings Revenues | (13,446) | (1,000) | (20,000) |
| 01-21-10-61505-0000 | Executive Office Printed Material | | 750 | 750 |
| 01-21-15-61510-0000 | Campaign Activities | | 500 | 0 |
| 01-21-30-61535-0000 | Misc. Graphics & Publications | 4,225 | 5,400 | 5,800 |
| 01-21-30-61540-0000 | New Jersey School Leader Expenses | 46,866 | 61,360 | 56,360 |
| 01-21-30-61550-0000 | School Board Notes | | 500 | 0 |
| 01-06-20-40550-0000 | Discounts | 2,784 | 1,270 | |
| 01-21-40-61555-0000 | Field Service Printed Material | 1,730 | 4,000 | 1,000 |
| 01-21-40-61565-0000 | Field Service Marketing/Advertising | | 2,000 | 1,000 |
| 01-21-65-61595-0000 | Membership & Program Promotion | 1,195 | 30,000 | 40,000 |
| 01-21-65-61605-0000 | Marketing - New Project Development | 24,408 | 11,000 | 7,000 |
| 01-21-80-61630-0000 | DA Printed Materials | | 2,000 | 700 |
| | Total Publications, net | 13,102 | 55,780 | 27,610 |
| | Travel & Liaison | | | |
| 01-22-00-61805-0000 | Officer Travel-Out of State | 5.910 | 49.538 | 51,038 |
| 01-22-00-61810-0000 | Officer Travel-In State | 11,038 | 15,000 | 15,000 |
| 01-22-05-61815-0000 | Information Technology Travel | , | 1,000 | 500 |
| 01-22-10-61820-0000 | Executive Director Travel | 17,843 | 25,499 | 27,599 |
| 01-22-10-61825-0000 | Officer/Exec Liaison-Other Groups | 195 | 500 | 500 |
| 01-22-10-61835-0000 | Exec Office Staff Travel excl. Exec. Dir. | 3,393 | 1,500 | 3,500 |
| 01-22-10-61836-0000 | Executive Director Subject/Content Meetings | 247 | 1,000 | 1,000 |
| 01-22-15-61840-0000 | Public Information Office/Travel & Liaison | | 1,000 | 0 |
| 01-22-20-61845-0000 | Finance Travel/Liaison/Training | 1,820 | 1,500 | 2,500 |
| 01-22-40-61860-0000 | Field Services - Travel/Liaison/Training | 47,457 | 40,000 | 45,000 |

| Account Number | Descriptions | 2022-2023 Actual | 2023 - 2024 Budget | 2024-2025 Executive Director Budget Recommendation |
|------------------------|--------------------------------------------|---------------------|-----------------------|----------------------------------------------------|
| Number | Descriptions | Actual | Guager | Necommendation |
| Travel & Liason Contin | nued: | | | |
| 01-22-50-61865-0000 | Governmental Relations/Staff Travel | 1,110 | 7,000 | 7,000 |
| 01-22-50-61870-0000 | Gov Relations Related-Business | 3,629 | 4,150 | 4,150 |
| 01-22-90-61900-0000 | Policy Services - Travel | | | 2,000 |
| 01-22-60-61880-0000 | Strategic Development Travel | 1,658 | 1,000 | 2,000 |
| 01-22-60-61883-0000 | Professional Training Travel | 1,991 | 1,500 | 1,500 |
| 01-22-70-61885-0000 | Labor Relations Travel & Expense | 1,385 | 5,000 | 5,000 |
| 01-22-80-61890-0000 | Legal Travel Expenses | 3,635 | 3,000 | 3,000 |
| | Total Travel & Liaison | 101,311 | 158,187 | 171,287 |
| | Total Membership Expenditures | 382,166 | 426,600 | 424,480 |
| | Overhead: | | | |
| | Salaries | | | |
| 01-10-14-60020-0000 | Promotions/Adjustments | | 10,000 | 0 |
| 01-10-20-60035-0000 | Base Salaries | 5,674,121 | 6,321,665 | 6,783,566 |
| 01-10-75-60060-0000 | Overtime | 13,936 | 7,500 | 17,000 |
| | Total Salaries | 5,688,057 | 6,339,165 | 6,800,566 |
| | Personnel Administration & Training | | | |
| 01-12-20-60110-0000 | PERS | 840,535 | 882,562 | 846,516 |
| 01-12-20-60115-0000 | Social Security | 416,676 | 482,241 | 521,633 |
| 01-12-20-60120-0000 | Health Benefits Program - Active Employees | 764,593 | 907,000 | 1,112,000 |
| 01-12-20-60121-0000 | Health Benefits Program - Retirees | 109,393 | 104,000 | 114,000 |
| 01-12-20-60122-0000 | Section 125/Flexible Spending Acct | | 850 | 850 |
| 01-12-20-60125-0000 | Dental Program | 33,057 | 41,000 | 43,000 |
| 01-12-20-60130-0000 | Worker's Compensation Insurance | 31,598 | 30,422 | 28,940 |
| 01-12-20-60135-0000 | Unemployment Claims | 265 | 1,000 | 1,000 |
| 01-12-25-60140-0000 | Temporary Disability & SUI | (2,403) | 1,500 | 1,500 |
| 01-12-25-60145-0000 | Tuition Reimbursement | 2,394 | 5,000 | 0 |
| 01-12-25-60150-0000 | Employment Recruitment | | 1,440 | 2,040 |
| 01-12-25-60160-0000 | Temporary Professional Help | 900 | 60,000 | 60,000 |
| 01-22-10-61830-0000 | Staff Development | 29,134 | 64,800 | 108,575 |
| | Total Personnel Administration | 2,226,142 | 2,581,815 | 2,840,054 |
| | | | | |

| | | | | 2024-2025 Executive Director |
|---------------------|----------------------------------|-----------|-------------|---------------------------------|
| Account | | 2022-2023 | 2023 - 2024 | Budget |
| Number | Descriptions | Actual | Budget | Recommendation |
| | Headquarters Housing | | | |
| 01-13-05-60205-0000 | Computer Network Lines | 6,294 | 35,600 | 43,000 |
| 01-13-20-60215-0000 | Telephone Costs | 29,621 | 36,000 | 36,000 |
| 01-13-20-60220-0000 | Utilities | 117,957 | 135,000 | 138,000 |
| 01-13-20-60225-0000 | Equipment Service Agreement | 87,781 | 93,000 | 100,925 |
| 01-13-20-60227-0000 | Telecommunications (Wireless) | 33,754 | 40,000 | 40,000 |
| 01-13-20-60230-0000 | Maintenance | 36,959 | 38,000 | 39,210 |
| 01-13-20-60235-0000 | Furniture & Equipment | 1,676 | 2,500 | 5,000 |
| 01-13-20-60240-0000 | Security | 45,347 | 50,346 | 48,109 |
| 01-13-20-60245-0000 | Unrecovered Accounts Receivable | | 1,500 | 1,500 |
| | Total Headquarters Housing | 359,389 | 431,946 | 451,744 |
| | Insurance | | | |
| 01-15-20-60350-0000 | Property and Casualty Liability | 55,433 | 60,976 | 62,468 |
| 01-15-20-60355-0000 | Automobile | 6,294 | 6,211 | 6,510 |
| 01-15-20-60360-0000 | AD & D Insurance | 1,425 | 1,539 | 1,539 |
| 01-15-20-60365-0000 | Directors' & Officers' Liability | 40,667 | 43,920 | 61,556 |
| 01-15-20-60370-0000 | Cyber Security Insurance | 8,122 | 12,399 | 10,368 |
| | Total Insurance | 111,941 | 125,045 | 142,441 |

| | | | | 2024-2025 |
|---------------------|--------------------------------------------------|-------------|-------------|---------------------------|
| | | | | Executive Director |
| Account | | 2022-2023 | 2023 - 2024 | Budget |
| Number | Descriptions | Actual | Budget | Recommendation |
| | Office Expense | | | |
| 01-16-00-60405-0000 | Outside Legal Counsel/Legal Issues | 4,065 | 10,000 | 10,000 |
| 01-16-05-60410-0000 | Computer Supplies | 539 | 2,000 | 1,000 |
| 01-16-05-60415-0000 | Computer Contracts & Maintenance | 197,877 | 267,290 | 266,326 |
| 01-16-05-60420-0000 | Computer Hardware & Software Purchases | 4,620 | 5,000 | 3,000 |
| 01-16-05-60425-0000 | Information Systems - Library | | 500 | 0 |
| 01-16-10-60430-0000 | Executive - Library | 3,240 | 14,595 | 23,515 |
| 01-16-15-60435-0000 | Public Information - Subscriptions | 2,646 | 2,380 | 2,465 |
| 01-16-15-60440-0000 | Public Information - Paper/Postage | | 500 | 0 |
| 01-16-20-60445-0000 | Office Expense & Supplies | 33,760 | 30,000 | 35,816 |
| 01-16-20-60450-0000 | Payroll Processing Services | 8,462 | 8,000 | 10,000 |
| 01-16-20-60460-0000 | Public Advertisements-Purchasing | 10,835 | 9,000 | 13,000 |
| 01-16-20-60465-0000 | Mailing & Printing Supplies | 10,584 | 7,000 | 12,000 |
| 01-16-20-60470-0000 | Postage | 19,716 | 13,000 | 23,917 |
| 01-16-20-60475-0000 | Audit Expense | 21,115 | 21,748 | 22,401 |
| 01-16-20-60480-0000 | Copier Rentals | 14,057 | 24,000 | 21,252 |
| 01-16-25-60490-0000 | Human Resources - Library | | 976 | 4,656 |
| 01-16-35-60516-0000 | Professional Learning Materials | | | 40,000 |
| 01-16-50-60510-0000 | Governmental Relations - Library/Membership/Sub. | 4,691 | 9,050 | 9,050 |
| 01-16-60-60516-0000 | Clickers Turning Point Licenses | 287 | 0 | 2,500 |
| 01-16-60-60517-0000 | Professional Training - Library | | 1,000 | 1,000 |
| 01-16-70-60525-0000 | Labor Relations - Library/Memberships | | 3,013 | 1,657 |
| 01-16-80-60530-0000 | Legal - Library | 7,391 | 14,042 | 11,846 |
| | Total Office Expense | 343,885 | 443,094 | 515,401 |
| | Total Overhead Expenditures | 8,729,414 | 9,921,065 | 10,750,206 |
| | MEMBERSHIPS, NET | (1,650,765) | (2,440,182 |) (3,010,422 |

| ·- | | | | 2024-2025 Executive Direct |
|--------------------|-----------------------------------|-----------|-------------|-------------------------------|
| Account | | 2022-2023 | 2023 - 2024 | Budget |
| Number | Descriptions | Actual | Budget | Recommendatio |
| | Workshop Receipts | | | |
| 1-03-20-40215-0000 | Workshop Transportation | 29,711 | 30,000 | 35,00 |
| 1-03-60-40230-0000 | Registration | 1,016,150 | 750,000 | 980,0 |
| 1-03-60-40235-0000 | Commercial Exhibits | | 597,500 | 900,00 |
| 1-03-60-40240-0000 | Non-Commercial Exhibits | | 10,800 | 12,00 |
| 1-03-60-40245-0000 | Commercial - Extra Exhibitors | | 4,000 | 10,00 |
| 1-03-60-40250-0000 | Program Advertising | | 22,000 | 22,0 |
| 1-03-60-40260-0000 | School Law Forum | | 42,000 | 42,0 |
| 1-03-60-40280-0000 | Workshop Sponsorships | 1,531,881 | 750,000 | 580,0 |
| | Total Workshop Receipts | 2,577,742 | 2,206,300 | 2,581,0 |
| | Workshop Expenditures | | | |
| 1-19-20-61210-0000 | Workshop Transportation | 50,313 | 60,000 | 67,0 |
| 1-19-60-61220-0000 | Event Production & Operations | 476,267 | 525,000 | 548,5 |
| 1-19-60-61225-0000 | Registration | 51,271 | 60,000 | 70,0 |
| 1-19-60-61235-0000 | Event Cancellation Insurance | 7,601 | 8,000 | 15,0 |
| 1-19-60-61245-0000 | School Law Forum | | 20,000 | 20,0 |
| 1-19-60-61255-0000 | Officer Expense | 617 | 2,500 | 2,5 |
| 1-19-60-61260-0000 | Officers' Reception | 14,888 | 38,000 | 40,0 |
| 1-19-60-61270-0000 | Sponsorships | 7,026 | 30,000 | 30,0 |
| 1-19-60-61290-0000 | General Sessions | 14,194 | 20,000 | 60,0 |
| 1-19-60-61305-0000 | Joint Workshop Registration | 77,200 | 80,000 | 88,0 |
| 1-19-60-61340-0000 | Staff Expense | 19,019 | 30,000 | 30,0 |
| 1-19-60-61345-0000 | Workshop Convention Staff Expense | 8,132 | 10,000 | · |
| 1-19-60-61346-0000 | Workshop Food & Beverage | 98,127 | 120,000 | • |
| 1-19-60-61347-0000 | Workshop Internet - Telephone | 57,841 | 70,000 | |
| | Total Workshop Expenditures | 882,496 | 1,073,500 | 1,181,0 |
| | WORKSHOP, NET | 1,695,246 | 1,132,800 | 1,400,0 |

| Account Number | Descriptions | 2022-2023 Actual | 2023 - 2024 Budget | 2024-2025 Executive Directo Budget Recommendation |
|---------------------|-----------------------------------------------|---------------------|-----------------------|---------------------------------------------------|
| - | · · · · · · · · · · · · · · · · · · · | | | · |
| | Contracted Service Receipts | | | |
| 01-51-70-40650-0000 | Salary Guide: Development & Construction Svcs | 33,092 | 22,425 | 22,425 |
|)1-52-90-40847-0000 | Manual Writing Services | 43,250 | 44,000 | 42,500 |
| 1-52-90-40864-0000 | Policy Manual Publication | 17,955 | 15,000 | 15,000 |
| 01-52-90-40865-0000 | BoardDocs E-Governance Services | 134,251 | 160,000 | 185,000 |
| 01-79-40-40910-0000 | Superintendent Searches | 214,750 | 175,000 | 160,000 |
| 01-79-40-40920-0000 | Fee Based Service-Strategic Planning | 165,000 | 70,000 | 139,500 |
| 01-79-40-40930-0000 | Fee Based Service-Community Planning | | | 1,000 |
| 1-79-40-40935-0000 | Fee Based Service-Strategic Plan Renewal | 4,000 | 1,000 | 4,500 |
| 01-79-40-40940-0000 | Focus Group/Process Facilitation | 4,000 | 3,000 | 4,000 |
| | Total Fee-Based Service Receipts | 616,298 | 490,425 | 573,925 |
| | Contracted Service Expenditures | | | |
| 01-24-90-62561-0000 | Online Policy Manual Publications Expense | 4,500 | 5,000 | 5,000 |
| 01-24-90-62562-0000 | Policy Alerts and Resources Expenses | 170 | 5,000 | 5,000 |
| 01-24-90-62565-0000 | BoardDocs E-Governance Services Expenses | 32,436 | 0 | |
| 01-80-40-65110-0000 | NJSBA Superintendent Searches | 4,581 | 2,000 | 2,000 |
| 01-80-40-65125-0000 | Strategic Planning Fee-Based Service | 355 | 1,000 | 1,000 |
| 01-80-40-65130-0000 | FSR Service-Related Expenses | | | 4,65 |
| 01-80-70-65500-0000 | L/R Negotiation Services | 158 | 1,100 | 1,100 |
| 01-80-90-65135-0000 | Policy Manual Writing Services | 5,400 | 250 | 25 |
| | Total Fee Based Service Expenditures | 47,663 | 14,350 | 19,00 |
| | FEE BASED SERVICES, NET | 568,635 | 476,075 | 554,925 |

| Account | | 2022-2023 | 2023 - 2024 | 2024-2025 Executive Director Budget |
|---------------------|---------------------------------------------------|------------------|------------------|-------------------------------------------|
| Number | Descriptions | Actual | Budget | Recommendation |
| | Conference Bassints | | | |
| 01-04-30-40310-0000 | Conference Receipts Public Relations Forum | 2,376 | 8,250 | 8,250 |
| 01-04-60-40310-0000 | Technology Conference | 1,899 | 0,230 | 0,200 |
| | Spring Workshop Revenues | 8,175 | 9,675 | 25,000 |
| 01-04-60-40305-0000 | Spring Symposium | 0,173 | 12,500 | 20,000 |
| 01-04-60-40358-0000 | School Governance Conference Revenues | (198) | 9,675 | |
| 01-04-60-40314-0000 | School Finance Conference Revenues | 14,198 | 7,425 | |
| 01-04-60-40326-0000 | Virtual Labor Summit Revenues | 14,150 | 12,375 | 12,375 |
| 01-04-70-40350-0000 | | 7,722 | 12,500 | 14,900 |
| 01-04-60-40353-0000 | Strategic Development Conference Revenues | 24,204 | 12,500 | 14,900 |
| 01-04-60-40358-0000 | Strategic Development Conference Revenues | 24,204 | 3,960 | 10,000 |
| 01-04-70-40361-0000 | Master Board Program Revenues | 0E 74 <i>A</i> | 3,900 | 10,000 |
| 01-04-80-40371-0000 | Fall School Law Forum Revenues | 25,714 43,355 | 35,880 | 35,880 |
| 01-04-80-40375-0000 | Spring School Law Forum | , | 35,000 | 35,000 |
| 01-04-80-40376-0000 | Legal Program (Virtual) Revenues | 9,702 | 24,775 | U |
| 01-04-80-40378-0000 | Leadership Series Conference | 400,000 | _ - _ | 121,305 |
| | Total Conference Receipts | 136,998 | 137,015 | 121,305 |
| | Conference Expenditures | | | |
| 01-18-60-60930-0000 | School Governance Conference Costs | 6,375 | 6,375 | |
| 01-18-60-60940-0000 | Spring Workshop Expenses | 47 | 6,375 | 17,000 |
| 01-18-60-60941-0000 | School Finance (formerly SEL) Conference Expenses | | 4,125 | |
| 01-18-60-60952-0000 | Strategic Development Conference Costs | | 6,000 | 15,355 |
| 01-18-60-60956-0000 | Leadership Series Conference Expenses | 12,063 | 13,000 | 12,000 |
| 01-18-70-60961-0000 | Master Board Program Expenses | | 2,000 | 5,000 |
| 01-18-70-60965-0000 | Virtual Labor Summit Expenses | | 7,478 | 7,598 |
| 01-18-80-60990-0000 | Spring School Law Forum Costs | 5,053 | 8,894 | 8,894 |
| 01-18-80-60991-0000 | Fall School Law Forum Expenses | 4,047 | | |
| 01-24-30-62255-0000 | Public Relations Forum | 1,377 | 5,936 | 5,936 |
| | Total Conference Expenditures | 34,975 | 60,183 | 71,783 |
| | CONFERENCES, NET | 102,023 | 76,832 | 49,522 |

| Account Number | Descriptions | 2022-2023 Actual | 2023 - 2024 Budget | 2024-2025 Executive Director Budget Recommendation |
|---------------------|------------------------------------------|---------------------|-----------------------|-------------------------------------------------------------|
| | Publications | | | |
| 1-52-30-40727-0000 | Non-Periodical Publications | | | |
| 1-52-60-40765-0000 | Fundamentals of School Board Membership | 1,043 | | |
| 1-52-70-40785-0000 | Labor Relations Online Services | 270 | | |
| 1-52-80-40815-0000 | Basic School Law - Vol 1 | 3,016 | | 1,500 |
| 1-52-80-40825-0000 | School Law Index | | 2,975 | 2,975 |
| | PUBLICATIONS, NET | 4,329 | 2,975 | 4,475 |
| | Misc. Receipts | | | |
| 01-51-20-40635-0000 | Plaque Sales | 5,614 | 2,500 | 4,500 |
| 01-21-20-61525-0000 | Plaque Sales, costs | (2,916) | (1,500) | (3,000 |
| 1-06-20-40525-0000 | Investment Income | 142,682 | 75,000 | 140,000 |
| 01-06-20-40530-0000 | Miscellaneous Income | 47,909 | 0 | |
| 01-06-20-40559-0000 | Grants Office | 3,044 | 3,000 | 3,000 |
| 01-06-20-40564-0000 | ACES - Plus | 12,551 | 40,000 | 30,000 |
| 01-06-20-40569-0000 | NJSBA Cooperative Purchasing Program | 488,629 | 175,000 | 227,000 |
| 01-06-20-40570-0000 | Partners in Education Program | 33,917 | 50,000 | 50,000 |
| 01-06-20-40571-0000 | Solar Renewable Energy Credits | 7,560 | 7,500 | |
| 01-21-20-61581-0000 | STEAM & Sustainability Services Expenses | (450) | 0 | |
| | MISC., NET | 738,565 | 351,500 | 451,500 |
| | Free Balance Revenue | | 400,000 | 550,000 |
| | RECEIPTS OVER EXPENDITURES, NET | 1,458,033 | 0 | |